

# BRIEFING TO THE PORTFOLIO COMMITTEE ON TOURISM

## RISK MANAGEMENT COMMITTEE:

## DEPARTMENT OF TOURISM

**8 MARCH 2022**

broadening horizons



**tourism**

Department:  
Tourism  
REPUBLIC OF SOUTH AFRICA



# PURPOSE

- To brief the Portfolio Committee about the oversight that the Risk Management Committee provides to the department.



# BACKGROUND

The risk management committee is comprised of :

- External chair person appointed by the head of department every two years,
- 4 DDG'S
- CHIEF FINANCIAL OFFICER
- CD: HRM
- CD: WORKING FOR TOURISM
- CD: LEGAL SERVICES
- CD: COMMUNICATIONS
- D: SUPPLY CHAIN MANAGEMENT



# ROLE OF THE RMC

- to review the department's system of enterprise risk management,
- to formulate, promote and review the department's enterprise risk management objectives, strategy, policy.
- monitor the process at strategic and operational levels at quarterly RMC meetings.



## APPROACH TAKEN FOR CONDUCTING RISK ASSESSMENTS

In preparation for the 2022/23 risk assessments, the Directorate Risk and Integrity Management engaged the various branches in an effort to collect documents that will enable literature review in preparation for the envisaged sessions. The literature review collected included the following reports:

- Audit Management Reports;
- Standard Operating Procedures;
- Institute of Risk Management of South Africa Report and
- Corruption Watch Report

The collected literature was considered in terms of what it says about the tourism environment externally and internally for us to be able to identify emerging risks to develop the strategic, operational, fraud, supply chain and information technology risk registers.

It should be noted that priority would be to use the AG Management report to identify all emerging and materialized risks from the identified audit findings, to ensure that we look into harnessing existing and developing controls to ensure that the department achieves its set goals.



## INTERFACE OF RMC AND AUDIT COMMITTEE

- after all the risk registers are developed from assessment sessions held with branches, the RMC considers all the draft registers and recommend them for approval by the Director General, where after they are handed over to the Directorate: Internal Audit for them to develop an audit plan which is considered at the Audit Committee.
- quarterly risk progress reports are presented at the Audit Committee meetings.



## MONITORING THE IMPLEMENTATION OF RISK MITIGATIONS

The departmental risk management committee meets quarterly to:

- assess and analyse the progress on the implementation of the decided mitigation plans.
- identify materialised and emerging risks.
- evaluate the impact of the risk action plans implementation on the identified risks
- get a deeper understanding of non-implemented action plans PER BRANCH and the remedial action.



## MONITORING THE AUDIT IMPLEMENTATION PLAN

The departmental risk management committee meets quarterly to:

- assess the status of implementation of the action plans to address the audit findings
- engage management on partially and non-implemented action plans
- evaluate the risk associated with non-implemented action plans in trying to avoid repeat findings
- the Audit and Risk Committee Chairpersons will provide the current status of implementation.





# THANK YOU

